

## Efficiency and profitability in pork production

OLLI RANTALA

*Department of Agricultural Economics, University of Helsinki,  
SF-00710 HELSINKI 71*

**Abstract.** Under prevailing production restrictions the profitability of agricultural production increasingly depends not only on prices of products and inputs, but on how effectively and economically the existing capacity and animal breeds are utilized on farms. The technical efficiency of pork production in Finland is generally high. The average feed conversion rate on farms is only about 16 % lower and daily liveweight gain 20 % less than results from experimental stations. Variation between farms is, however, considerable. The means of technical results between the best and poorest farms differ by 20—30 %. Results also tend to deteriorate and relative deviations increase, especially in large piggeries.

The average gross margin percentage was 12 %. Variation in the gross margin per pig was wider between farms than between years. The feed conversion efficiency proved to be the most significant factor contributing to profitability in pork production. Variation in the feed conversion rate accounted for 30 % of total variation in the gross margin. Cost variation was one third larger than the variation of total receipts per pig. The cost of feed varied twice as much as piglet cost.

Since the genetic quality of animals in a given region is rather even, variations in productivity depend upon internal factors of piggeries. The large variation in efficiency and profitability over farms emphasizes the human factor i.e. the role of the farmer as the most important factor contributing to successful production.

---

Index words: pork production, efficiency, profitability

---

### Introduction

During the last two decades, there has been a strong structural change in pork production. The most conspicuous features have been the growth of production and size of enterprises, and the increasing degree of specialization. The production of piglets and pork has be-

come channelled into different farms. About two-thirds of piggeries are specialized in only one enterprise and 73 % of pigs for slaughter are now raised from piglets transported from other farms. The application of technical and organizational improvements has been economically well motivated at the farm level due to the relatively good profitability of produc-

tion (Anon. 1984). As well as structural changes, as the increased utilization of purchased inputs and improvements in feed quality have also enhanced productivity. The higher productivity of genetically improved animals can have been utilized in practical farming.

Agricultural production is characterized by output variations, even with a constant supply of inputs. Variations depend upon fixed and variable production factors, and finally upon random or risk factors. However, it is difficult to assign contributions to the variation, as the proportion and effects of different inputs cannot be precisely measured and the effects of fixed factors on the productivity of variable factors tend to differ from farm to farm.

Production disturbances may arise through the combined influence of the genetic quality of animals, management and other production factors. GÖRANSSON (1977) has estimated producers' losses of upto 10–20 % of the gross return in pork production. In practice, these losses become apparent in slow growth, poor feed utilization and a high death rate.

## Material

The efficiency of pork production and its variation were examined on the basis of piggy records from 49 farms. These farms have specialized in pork production and they belong to cooperative slaughteries for the regions of Sata-Häme (SOT) and Lounais-Suomi Cooperative Slaughterie (LSO). SOT's records are from 1975–1977 (RANTALA 1980) and LSO's from 1977–1983 (VÄLIMÄKI 1985). All the farms use piglets raised on other farms, and the fattening process is organized as a batch system. SOT's records cover 28 and LSO's 21 piggeries (Table 1.)

In the SOT region the piggeries accommodated on average of 366, and in the LSO region 309 slaughter pigs. Though the piggeries are large by Finnish standards, all of them are typical family farms. They can also be consi-

dered as rather rationally managed farms. In the SOT region the farms were grouped into two classes on the basis of size of the piggy. The limit was 400 pig places. The results were also examined in classes grouped on the basis of the main type of feed. Most of LSO's piggeries have less than 300 pig places and they use purchased feed mixture. LSO's farms were grouped into two classes on the basis of feeding method: farms which used trough feeding and those which used floor feeding.

Input-output relationships, technical efficiency and some financial results and their variation were examined on the basis of farm records and data collected in the slaughteries. Economy of production was measured by gross margins computed by batches. Variable production costs were divided into feed, piglet and miscellaneous variable costs. Miscellaneous costs consist of veterinary, electric, heating and cleaning costs together with the interest on animal and working capital. Gross margin represents the returns to fixed costs i.e. buildings and equipments used in pork production, and also to family labour.

Over a short period, existing fixed costs in an enterprise are constant. For these costs to be offset, the fixed factors of production should be utilized as effectively as possible. With fixed factors constant, the greater the

Table 1. Number of piggeries, batches and slaughtered pigs.

Region/ Year	Piggeries	Batches	Average size	Number of pigs
SOT region				
1975	16	34	366	12229
1976	22	51	367	19109
1977	27	57	365	20274
Total	28	142	366	52612
LSO region				
1977	3	10	415	4615
1978	7	20	394	8457
1979	6	17	408	7069
1980	5	15	355	5388
1981	9	21	394	8352
1982	16	38	316	11747
1983	16	22	297	9082
Total	21	153	309	54710

gross margin the more profitable is the production.

Financial results were calculated for those batches in which the data could be adjusted to enable calculation on a consistent basis. In the SOT region there were 18 such farms with a total of 96 batches and in the LSO region 19 farms with 120 batches. The gross margin was calculated per pig and per pig place. The gross margin percentage was also calculated, i.e. the gross margin expressed as a percentage of the gross return.

## Results

### Technical efficiency

The efficiency of pork production is usually measured by the feed conversion rate i.e. the quantity of feed (f.u.) consumed per unit of liveweight gain. As well as the genetic quality of the animals, the production environment and feeding regime affect the feed conversion efficiency, too. In the SOT region the average feed conversion rate was 3.35 f.u./kg over the weight range from 24.4 kg of live weight to 70.4 kg of carcass weight (Table 2). Two-thirds of the farms attained a result between 3.18 and 3.46 f.u./kg. In piggeries with less than 400 pig places, the feed conversion rate was 0.15 f.u./kg better than in larger piggeries. This difference is statistically significant ( $P < 0.05$ ). There was no difference between farms which used a commercial feed mixture and farms which used home-produced grain and purchased protein concentrate.

In the LSO region, the average feed conversion rate was 3.11 f.u./kg over the weight range from 25.4 kg to 72.4 kg. With trough feeding the feed conversion rate was 0.15 f.u./kg better ( $P < 0.05$ ) than with floor feeding.

The average daily liveweight gain of batches in the SOT region was 616 g, and two-thirds of the farms attained a result between 590 and 643 g. In the LSO region, the daily growth was 714 g. With trough feeding the growth was 26 g higher ( $P < 0.05$ ) than with floor feeding. The daily liveweight gain is an index of the average utilization of growth capacity of the pigs in each piggery. The rate of growth influences the length of the feeding period, since a higher throughput of fast growing pigs can be achieved per place and thus the fixed production capacity will be utilized more efficiently.

The average number of feeding days in the SOT region was 124 days, and two-thirds of the farms attained a result between 118 and 129 days. The rotation time, which is calculated by adding to the feeding period the time spent on filling, emptying and cleaning the piggery, was 137 days, and two-thirds of the farms attained a result between 128 and 146 days. Thus on average 2.7 batches were raised per year. Only in piggeries with more than 500 pig places did the yearly number of batches significantly decrease. In the LSO region, the feeding period and rotation time were about two weeks shorter than in the SOT region.

The average death rate in the SOT piggeries was 1.7 % of the number of purchased piglets and the rate clearly increased in large

Table 2. Technical efficiency and variation.

	SOT region			LSO region		
	Mean	sd	Range	Mean	sd	Range
Feed conversion rate, f.u./kg	3.35	(0.16)	3.06—3.83	3.11	(0.20)	2.40—3.72
Daily liveweight gain, g	616	(29)	674—553	714	(60)	872—567
Feeding days	124	( 6)	116—139	109	( 8)	84—130
Rotation time, days	137	(11)	123—165	121	( 9)	97—143
Batches per annum	2.7	—	3.0—2.2	3.0	(0.2)	3.6—2.6
Output, kg/pigplace./a	187	(14)	206—157	223	(27)	299—67
Death rate, %	1.7	(0.7)	0.2—3.0	1.2	(1.1)	0—5.3

piggeries. In the LSO region the average death rate was slightly lower. Also the variation of the death rate between farms was considerable. The quantity of pork produced per year and per pig place is used as a measure of output. The output is an index of the efficiency with which the capacity of the piggery is utilized and depends significantly on daily liveweight gain. According to the analyses, the average output can be increased by shortening the feeding period, reducing the death rate and increasing slightly the sale weight of pigs (Table 3).

### Financial results

The average gross margin in SOT farms was 68 Fmk per pig and the gross margin percentage 11.5 % in 1975—1977 (Table 4). In piggeries with less than 400 pig places, the gross margin was twice that of larger piggeries

(Table 5). The faster rotation in smaller piggeries still increases the difference in margin per pig place between groups. The variation in margins also tends to widen in larger piggeries. In the LSO region the gross margin varied yearly from 83 to 124 Fmk per pig and the average margin percentage was 12.5 %. The variation in margin between years clearly reflects the price index of pork and the most important inputs (Fig. 1).

The gross margin per pig varied significantly between farms and also between batches on the same farm. The feed conversion rate was the most important factor accounting for the variation in gross margin per pig between farms. The correlation between them was  $-0.553$  (Fig. 2). In the SOT region improving the feed conversion rate by 0.1 f.u./kg enhances the gross margin by 8.20 Fmk per pig, or by 12.5 %. The variation coefficient of the gross return between farms was 4.6 %, of the

Table 3. Coefficients of linear output functions.

Parameter	SOT region		LSO region	
	Estimate	Std. error	Estimate	Std. error
Feeding days	-1.21*	0.08	-1.29*	0.20
Weight of piglets, kg	0.75	0.80	0.81	0.83
Carcass weight, kg	2.04*	0.29	2.17*	0.51
Death rate, %	-2.67*	0.70	-0.13	0.15
	R <sup>2</sup> = 0.82		R <sup>2</sup> = 0.56	
	Interc. = 229		Interc. = 188	

\* Statistically significant ( $P \leq 0.05$ )

Table 4. Gross margin and variation in pork production.

Region/year	Gross margin		Fmk/pig place	Gross margin %	Range
	Fmk/pig	Range			
SOT region					
1975	94	29—176	250	17.5	5.2—30.5
1976	52	-5—94	139	9.1	-0.9—15.7
1977	66	16—105	180	10.5	2.6—16.3
LSO region					
1977	84	62—125	265	13.4	10.3—18.9
1978	83	38—114	247	15.0	5.8—26.7
1979	107	81—133	328	15.6	12.4—18.1
1980	111	74—140	324	14.9	10.1—19.2
1981	105	61—172	317	12.3	7.5—18.6
1982	88	18—183	274	9.4	2.2—18.2
1983	124	58—193	394	12.4	6.1—19.2

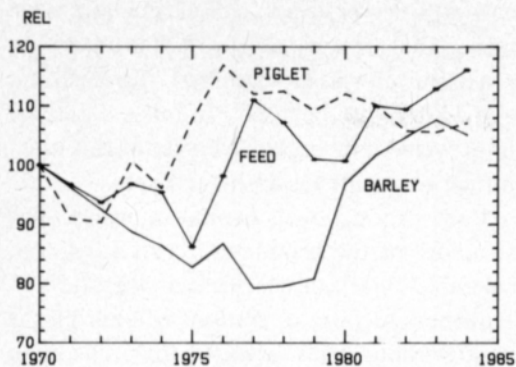


Fig. 1. Price changes of barley, piglet and commercial feed mixture in relation to the producer price of pork.

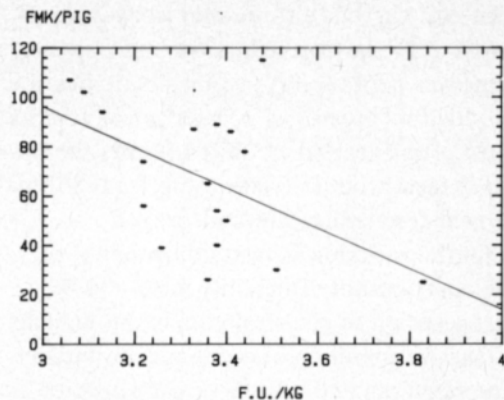


Fig. 2. Correlation between gross margin per pig and feed conversion rate.

variable production costs 6.3 % and of the margin 42.7 %. The variation in feed costs was twice as large as the variation in piglet cost.

The gross margin was negative in 3 % of all batches i.e. receipts did not even cover all the variable costs. More than half of the farms had batches in which the margin percentage was below 5.0 %. On farms with more than 400 pig places every other batch had a margin percentage below 5.0 %. In the LSO region, within year variations of margin between farms were also considerably greater than variation between years. The average variation in margin between farms was 28 %. On the best farms the margin was more than three times greater than on the poorest ones.

Table 5. Gross margin in pork production in the SOT's region in 1975—1977.

Group	Gross margin		Gross margin %	Range
	Fmk/pig	Range		
I	83	54—115	14.1	9.8—19.4
II	48	25—87	8.2	4.3—14.5
VT	91	65—115	15.4	11.4—19.4
TR	44	26—74	7.6	4.3—12.1

Size of the piggery

I = < 400 pigs

II = > 400 pigs

Type of the feed

VT = Grain + purchased protein concentrate

TR = Commercial feed mixture

## Conclusions

On average pig farms are managed quite efficiently. The difference in feed conversion rate between practical and experimental rearing is 0.4—0.5 f.u./kg and the difference in daily liveweight gain 140—210 g. The feed conversion efficiency is thus 16 % poorer and daily growth 20 % lower in practical farming than in optimal experimental environments. The variation between farms is considerable. In extreme cases means differ over a range of 20—30 %. Results also tend to deteriorate and their variation widens in larger piggeries. As the genetic quality of animals is rather even within a limited region, the production environment and feeding are of great importance. Particularly in large piggeries, well regulated feeding and an adapted environment are indispensable conditions for the economic utilization of commercial feed mixtures.

The lower the feed input per unit of live-weight gain, the more efficient is the technical feed conversion. The feed conversion rate does not necessarily indicate the most economic intensity of feeding, as the latter also depends on the length of the feeding period, sale weight and whether the production is intermittent or continuous. The economic optimum is based on marginal criteria while the feed conversion rate on average criteria assuming, that the lowest point of the average

feed cost curve is also economically optimal. An increase in the feed conversion rate also improves profitability, as in most cases the production process is not technically at its most efficient level. A shift towards the optimal feed-product relationship leads to improved feed utilization and profit.

Of the variation in feed utilization of pigs, the contribution of heredity is 30–40 %, so that selection of genetically superior animals is decisive condition of economic production. The remaining 60–70 % of the variation is mainly attributable to feeding and environment. These factors are under the farmers control. The large variation in efficiency over farms emphasizes the ability and experience of the farmer as the most important factor contributing to successful production.

In raising pigs to a carcass weight of 72 kg, an improvement of 0.1 f.u./kg in the feed conversion rate leads to a 7.5 kg reduction in feed consumption during the fattening period. If the price of feed is 2.13 Fmk/kg, the feed

cost will decrease by 16 Fmk per pig. This means that in a piggery with 300 places the gross margin will increase by 17 Fmk per pig and 15300 Fmk per year. In many cases, an improvement in feed conversion of this magnitude can quite easily be achieved.

Pork production is capital intensive. The structure of the production costs is of considerable significance if one examines the consequences to farm operations of altering the contributions of different factors. The main part of the cost of pork production consists of feed and piglet cost, whose additional proportion of production cost is 85–88 %. Feed may partly or completely consist of a commercial feed mixture, so that purchased supplies constitute the main part of production costs. On the other hand, returns to the farmers own labour and capital per unit of output is small, thus the range within which prices and input-output relationships can vary without jeopardizing profitability is extremely small.

## References

- Anon. 1984. Ajankohtaista maatalousekonomiaa. Eri tuotantosuuntaa harjoittavien kirjanpitiötilojen tuloksia. Maatal.tal.tutk.lait. tiedonantoja No. 104.
- GÖRANSSON, B. 1977. Djurhälsa och livsmedelshygien — några kostnadsaspekter på productionstörningar. Svensk Veterinärtidning 17: 671–678.
- RANTALA, O. 1980. Riskfactors in pork production and

- result variation on some family farms. M.A. thesis, Dep. of Agr. Econ. University of Helsinki. 65 p.
- VÄLIMÄKI, K. 1985. Efficiency and profit variation in pork and piglet production. M.A. thesis, Dep. of Agr. Econ. University of Helsinki. 73 p.

Ms received November 7, 1985

## SELOSTUS

### Tuotannon tehokkuus ja kannattavuus sianlihantuotannossa

Olli Rantala

*Maatalousekonomian laitos, Helsingin Yliopisto,  
00710 Helsinki*

Tuotantorajoitusten ollessa voimassa tuotannon kannattavuus riippuu yhä enemmän paitsi tuotteiden ja tuotantopanosten hinnoista myös siitä, miten tehokkaasti ja

taloudellisesti olemassa olevaa kapasiteettia ja eläinainesta tiloilla käytetään hyväksi. Sianlihantuotannon tehokkuus on Suomessa keskimäärin varsin korkealla tasolla. Re-

hun hyväksikäyttö on vain 16 % heikompi ja päiväkasvu 20 % heikompi kuin kantakokeissa. Sikaloiden välinen tulosten variaatio on kuitenkin huomattavan suuri. Keskiarvot parhaimpien ja huonoimpien välillä poikkeavat 20—30 % toisistaan. Tulokset heikkenevät ja niiden suhteellinen hajonta suurenee sikalakoon kasvaessa.

Rehun hyväksikäyttö on merkittävin tuotannon kannattavuuteen vaikuttava tekijä. Rehuhyötysuhteen vaihtelu tiloilla selittää runsaat 30 % lihasian katetuoton vaihtelusta. Sianlihantuotannossa kustannusten vaihtelu on

kolmanneksen suurempi kuin tuoton vaihtelu. Rehukustannuksen vaihtelu on kaksinkertainen porsaskustannuksen vaihteluun verrattuna.

Kun eläinainees rajatulla alueella on varsin tasaista joutuu tuotantotulosten vaihtelu sikaloiden sisäisistä tekijöistä. Tiloilla esiintyvä suuri variaatio tuotannon tehokkuudessa ja kannattavuudessa korostaa inhimillisen tekijän, viljelijän henkilökohtaisen panoksen osuutta tuotannon tuloksellisuuden ratkaisijana.